

# Holly Drive Leadership Academy

Financial Update  
September 9, 2025

Prepared by McKeon CPAs Inc.

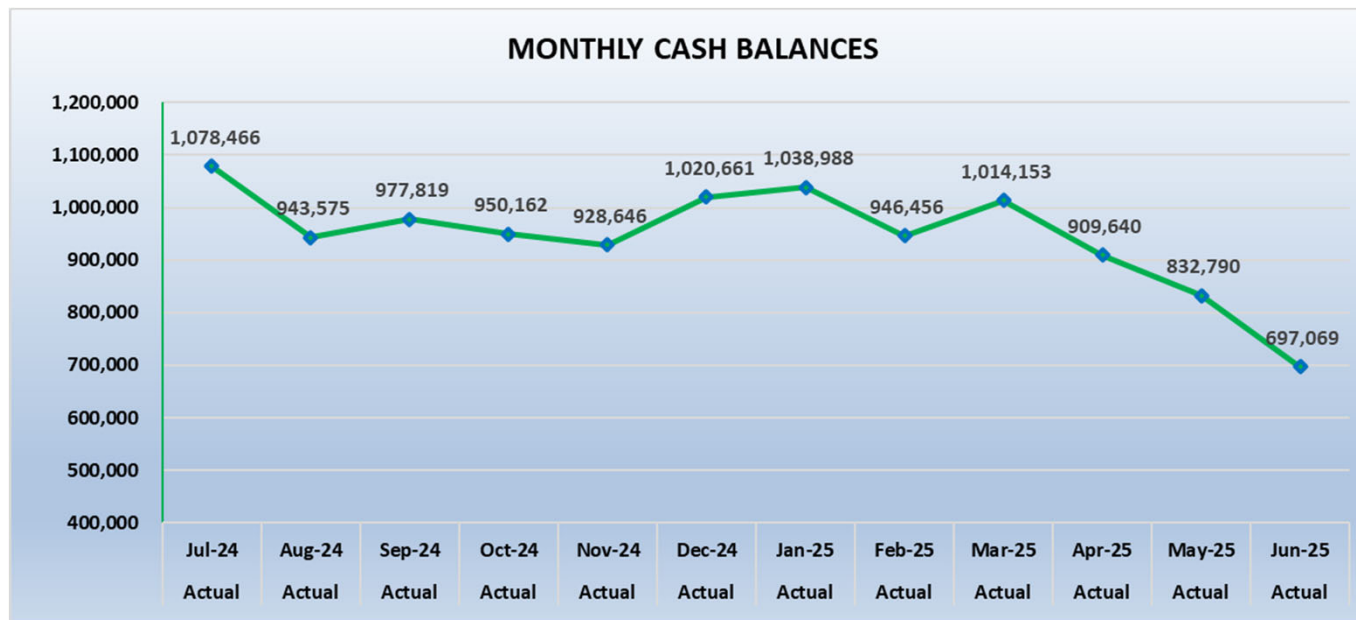
# HDLA FY4-25 Final

## Budget vs. Actual Summary

|                                                      | 2024-25<br>FIRST INTERIM<br>BUDGET | 2024-25<br>FINAL |             |     |                                                                                                                                                        |
|------------------------------------------------------|------------------------------------|------------------|-------------|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------|
| Enrollment                                           | 105                                | 108              |             |     |                                                                                                                                                        |
| ADA                                                  | 97.65                              | 95.51            |             |     |                                                                                                                                                        |
| ADA %                                                | 93%                                | 93%              |             |     |                                                                                                                                                        |
| UPP                                                  | 86%                                | 83%              |             |     |                                                                                                                                                        |
| Total 8011-8096 LCFF Revenue                         | \$ 1,249,673                       | \$ 1,233,294     | \$ (16,379) | -1% | Decrease in P2 ADA from budget                                                                                                                         |
| Total 8100-8299 Federal Revenue                      | \$ 297,353                         | \$ 289,581       | \$ (7,772)  | -3% | Decrease in CSI Funds carried over from prior year                                                                                                     |
| Total 8300-8599 Other State Revenue                  | \$ 661,349                         | \$ 834,869       | \$ 173,520  | 26% | Increase in ELOP, Arts Music and Instructional Materials Grant, and Learning Recovery funds expended                                                   |
| Total 8600-8799 Other Local Revenue                  | \$ 96,228                          | \$ 122,520       | \$ 26,292   | 27% | Treasury interest revenue and adjustment to FMV                                                                                                        |
| TOTAL INCOME                                         | \$ 2,304,604                       | \$ 2,480,264     | \$ 175,661  | 8%  |                                                                                                                                                        |
| % Change from prior year                             |                                    | 8%               | -14%        |     |                                                                                                                                                        |
| Total 1000 Certificated Salaries                     | \$ 808,700                         | \$ 817,332       | \$ 8,632    | 1%  | ELOP/Summer School                                                                                                                                     |
| Total 2000 Classified Salaries                       | \$ 408,489                         | \$ 396,102       | \$ (12,387) | -3% | Decrease in instructional aide salaries                                                                                                                |
| Total 3000 Employee Benefits                         | \$ 356,803                         | \$ 355,114       | \$ (1,689)  | 0%  |                                                                                                                                                        |
| Total 4000 Supplies                                  | \$ 144,887                         | \$ 143,128       | \$ (1,759)  | -1% |                                                                                                                                                        |
| Total 5000 Services and Other Operating Expenditures | \$ 576,367                         | \$ 757,615       | \$ 181,248  | 31% | Increase in ELOP Consultants (\$25K), Contracted Sub Services (\$24K), SPED Services (\$30K), fieldtrips (\$50K), student events (\$11K), legal (\$9K) |
| Total 6000 Capital Outlay                            | \$ 6,173                           | \$ 6,173         | \$ -        | 0%  |                                                                                                                                                        |
| TOTAL EXPENSE                                        | \$ 2,301,419                       | \$ 2,475,464     | \$ 174,044  | 8%  |                                                                                                                                                        |
| % Change from prior year                             |                                    | 8%               | -8%         |     |                                                                                                                                                        |
| SURPLUS/(DEFICIT)                                    | \$ 3,185                           | \$ 4,801         | \$ 1,616    |     |                                                                                                                                                        |
| % Change from prior year                             | \$ -                               |                  |             |     |                                                                                                                                                        |
| NET INCREASE (DECREASE) IN FUND BALANCE              | \$ 3,185                           | \$ 4,801         | \$ 1,616    |     |                                                                                                                                                        |
| BEGINNING FUND BALANCE                               | \$ 677,295                         | \$ 677,295       | \$ -        |     |                                                                                                                                                        |
| ENDING FUND BALANCE                                  | \$ 680,479                         | \$ 682,095       | \$ 1,616    |     |                                                                                                                                                        |
|                                                      | \$ -                               |                  |             |     |                                                                                                                                                        |
| RESERVE (AS % OF EXPENSES)                           | 30%                                | 28%              |             |     |                                                                                                                                                        |
| RESERVE (AS % OF REVENUES)                           | 30%                                | 28%              |             |     |                                                                                                                                                        |

## Ending Cash-June 2025

- June cash balance \$697,069
- \$105,447 of cash balance is restricted for state/federal grants
- 111 total days cash on hand/ 87 total days unrestricted cash on hand as of January



## Other Considerations

- One-time federal COVID relief funds have fully expired as of 25-26 (\$822K expended since FY20-21)
- Majority of one-time state funds were expended in 24-25 leaving a projected shortfall for 25-26
- FY25-26 enrollment was budgeted at 118, adjusted forecast down to actuals of 115
- Will need to remain mindful of expenses and student enrollment targets
- Projecting enrollment will need to increase up to 125 to sustain current costs after one time funds expiration and to maintain a balanced budget.

# HDLA Multi-Year Projections

## FY25-26 through FY27-28

|                                                      | 2024-25      | 2025-26               | 2025-26      | 2026-27      | 2027-28      |
|------------------------------------------------------|--------------|-----------------------|--------------|--------------|--------------|
|                                                      | FINAL        | PRELIMINARY<br>BUDGET | FORECAST     | BUDGET       | BUDGET       |
| Enrollment                                           | 118          | 118                   | 115          | 125          | 125          |
| ADA                                                  | 110.92       | 110.92                | 108.10       | 117.50       | 117.50       |
| ADA %                                                | 93%          | 94%                   | 94%          | 94%          | 94%          |
| UPP                                                  | 86%          | 86%                   | 86%          | 86%          | 86%          |
| Total 8011-8096 LCFF Revenue                         | \$ 1,233,294 | \$ 1,459,367          | \$ 1,431,636 | \$ 1,591,201 | \$ 1,645,215 |
| Total 8100-8299 Federal Revenue                      | \$ 289,581   | \$ 72,298             | \$ 72,298    | \$ 73,432    | \$ 75,052    |
| Total 8300-8599 Other State Revenue                  | \$ 834,869   | \$ 627,278            | \$ 466,390   | \$ 394,604   | \$ 414,633   |
| Total 8600-8799 Other Local Revenue                  | \$ 122,520   | \$ 110,146            | \$ 107,559   | \$ 119,439   | \$ 123,241   |
| TOTAL INCOME                                         | \$ 2,480,264 | \$ 2,269,089          | \$ 2,077,883 | \$ 2,178,676 | \$ 2,258,142 |
| % Change from prior year                             | 8%           | -2%                   | -16%         | 5%           | 4%           |
| Total 1000 Certificated Salaries                     | \$ 817,332   | \$ 857,975            | \$ 822,440   | \$ 782,194   | \$ 803,700   |
| Total 2000 Classified Salaries                       | \$ 396,102   | \$ 401,965            | \$ 384,455   | \$ 359,323   | \$ 369,926   |
| Total 3000 Employee Benefits                         | \$ 355,114   | \$ 391,390            | \$ 379,474   | \$ 369,991   | \$ 388,668   |
| Total 4000 Supplies                                  | \$ 143,128   | \$ 96,792             | \$ 96,792    | \$ 83,792    | \$ 83,792    |
| Total 5000 Services and Other Operating Expenditures | \$ 757,615   | \$ 511,579            | \$ 510,669   | \$ 514,699   | \$ 524,579   |
| Total 6000 Capital Outlay                            | \$ 6,173     | \$ 6,173              | \$ 6,173     | \$ 6,173     | \$ 6,173     |
| TOTAL EXPENSE                                        | \$ 2,475,464 | \$ 2,265,873          | \$ 2,200,002 | \$ 2,116,171 | \$ 2,176,838 |
| % Change from prior year                             | 8%           | -2%                   | -11%         | -4%          | 3%           |
| SURPLUS/(DEFICIT)                                    | \$ 4,801     | \$ 3,216              | \$ (122,119) | \$ 62,506    | \$ 81,303    |
| % Change from prior year                             |              |                       |              |              |              |
| NET INCREASE (DECREASE) IN FUND BALANCE              | \$ 4,801     | \$ 3,216              | \$ (122,119) | \$ 62,506    | \$ 81,303    |
| BEGINNING FUND BALANCE                               | \$ 720,485   | \$ 680,479            | \$ 725,286   | \$ 559,976   | \$ 622,481   |
| ENDING FUND BALANCE                                  | \$ 725,286   | \$ 683,695            | \$ 603,167   | \$ 622,481   | \$ 703,785   |
| RESERVE (AS % OF EXPENSES)                           | 29%          | 30%                   | 27%          | 29%          | 32%          |

**HOLLY DRIVE LEADERSHIP ACADEMY**  
**BUDGET VS. ACTUAL**  
**FOR THE PERIOD ENDED JUNE 30, 2025:**

| Year to Date<br>FINAL<br>2024-25 | Board Approved<br>Budget<br>2024-25 | Budget \$<br>Variance<br>2024-25 | % Budget<br>Variance<br>2024-25 |
|----------------------------------|-------------------------------------|----------------------------------|---------------------------------|
|----------------------------------|-------------------------------------|----------------------------------|---------------------------------|

**REVENUE**

|                                                           |                     |                     |                     |                                                |
|-----------------------------------------------------------|---------------------|---------------------|---------------------|------------------------------------------------|
| <b>8011-8096 Local Control Funding Formula Sources</b>    |                     |                     |                     |                                                |
| 8011 Local Control Funding Formula                        | 271,366             | 334,107             | 62,741              | 19%                                            |
| 8012 Education Protection Act EPA                         | 19,102              | 19,530              | 428                 | 2%                                             |
| 8019 Charter Schools General Purpose - Prior Year         | 1,248               | -                   | (1,248)             | 0%                                             |
| 8096 In Lieu of Property Taxes                            | 941,578             | 896,036             | (45,542)            | -5%                                            |
| Total 8011-8096 Local Control Funding Formula Sources     | 1,233,294           | 1,249,673           | 16,379              | 1% <i>Decrease in P2 ADA from Budget</i>       |
| <b>8100-8299 Federal Income</b>                           |                     |                     |                     |                                                |
| 8181 Federal Special Education (IDEA) Part B, Sec 611     | 16,765              | 14,420              | (2,345)             | -16%                                           |
| 8182 Special Ed: IDEA Mental Health                       | -                   | -                   | -                   | 0%                                             |
| 8220 Child Nutrition Programs - Federal                   | -                   | -                   | -                   | 0%                                             |
| 8291 Title I, A Basic Grants Low-Income                   | 40,620              | 39,438              | (1,182)             | -3%                                            |
| 8292 Title II, A Teacher Quality                          | 4,279               | 4,182               | (97)                | -2%                                            |
| 8294 Title III, LEP, Immigrant                            | 81                  | -                   | (81)                | 0%                                             |
| 8295 Title IV, Part A                                     | 10,000              | 10,000              | -                   | 0%                                             |
| 8297 All Other Federal Revenue                            | 217,836             | 229,313             | 11,477              | 5%                                             |
| 8298 Learning Loss Mitigation Funds                       | -                   | -                   | -                   | 0%                                             |
| Total 8100-8299 Federal Income                            | 289,581             | 297,353             | 7,772               | 3%                                             |
| <b>8300-8599 State Income</b>                             |                     |                     |                     |                                                |
| 8311 Special Ed - AB602                                   | -                   | -                   | -                   | 0%                                             |
| 8520 Child Nutrition - State                              | -                   | -                   | -                   | 0%                                             |
| 8550 CA Clean Energy                                      | -                   | -                   | -                   | 0%                                             |
| 8560 State Lottery Revenue                                | 30,648              | 27,844              | (2,804)             | -10% <i>Increase in final lottery rate</i>     |
| 8590 Mandated Block Grant                                 | 1,915               | 1,915               | (0)                 | 0%                                             |
| 8591 SB740                                                | -                   | -                   | -                   | 0%                                             |
| 8592 Mental Health-SPED                                   | 7,957               | 7,902               | (55)                | -1%                                            |
| 8593 Prior Year Revenue                                   | -                   | -                   | -                   | 0%                                             |
| 8594 Mandated Costs- One Time Funding                     | -                   | -                   | -                   | 0%                                             |
| 8599 All Other State Revenues                             | 794,349             | 623,689             | (170,660)           | -27% <i>Increase in ELOP, LREBG, and AMIMG</i> |
| Total 8300-8599 State Income                              | 834,869             | 661,349             | (173,520)           | -26%                                           |
| <b>8600-8799 Local Income</b>                             |                     |                     |                     |                                                |
| 8660 Interest / Dividend Income                           | 22,986              | 8,000               | (14,986)            | -187% <i>Interest from treasury</i>            |
| 8662 Net Increase (Decrease) in Fair Value of Investments | 14,464              | -                   | (14,464)            | 0% <i>FMV adjustment</i>                       |
| 8690 All Other Local Revenue                              | 4                   | 646                 | 642                 | 99%                                            |
| 8698 Grants                                               | -                   | -                   | -                   | 0%                                             |
| 8699 Fundraising                                          | -                   | -                   | -                   | 0%                                             |
| 8670 Donations                                            | -                   | -                   | -                   | 0%                                             |
| 8792 Transfers of Apportionments - Special Ed             | 85,066              | 87,582              | 2,516               | 3% <i>Decrease in P2 ADA</i>                   |
| Total 8600-8799 Local Income                              | 122,520             | 96,228              | (26,292)            | -27%                                           |
| <b>TOTAL REVENUE</b>                                      | <b>\$ 2,480,264</b> | <b>\$ 2,304,604</b> | <b>\$ (175,661)</b> | <b>-8%</b>                                     |

**EXPENSES**

|                                                         |         |         |          |                                                                 |
|---------------------------------------------------------|---------|---------|----------|-----------------------------------------------------------------|
| <b>1000 Certificated Salaries</b>                       |         |         |          |                                                                 |
| 1110 Teachers' Salaries                                 | 509,775 | 535,118 | 25,343   | 5%                                                              |
| 1170 Teachers' Salaries- Substitutes                    | 40,660  | 19,300  | (21,360) | -111% <i>Hired full time</i>                                    |
| 1175 Teachers' Salaries - Stipend/Extra Duty            | 24,500  | 28,500  | 4,000    | 14%                                                             |
| 1200 Certificated Pupil Support Salaries                | -       | -       | -        | 0%                                                              |
| 1300 Certificated Supervisor and Administrator Salaries | 223,597 | 205,382 | (18,215) | -9% <i>Extra hours for ELOP</i>                                 |
| 1900 Other Certificated Salaries                        | 18,800  | 20,400  | 1,600    | 8%                                                              |
| Total 1000 Certificated Salaries                        | 817,332 | 808,700 | (8,632)  | -1%                                                             |
| <b>2000 Classified Salaries</b>                         |         |         |          |                                                                 |
| 2100 Instructional Aide Salaries                        | 250,431 | 266,225 | 15,794   | 6%                                                              |
| 2200 Classified Support Salaries                        | 68,725  | 65,389  | (3,336)  | -5%                                                             |
| 2300 Classified Supervisor and Administrator Salaries   | -       | -       | -        | 0%                                                              |
| 2400 Clerical/Technical/Office Staff Salaries           | 76,946  | 76,875  | (71)     | 0%                                                              |
| 2900 Other Classified Salaries                          | -       | -       | -        | 0%                                                              |
| Total 2000 Classified Salaries                          | 396,102 | 408,489 | 12,387   | 3%                                                              |
| <b>3000 Employee Benefits</b>                           |         |         |          |                                                                 |
| 3101 STRS - State Teachers Retirement System            | 138,659 | 139,478 | 819      | 1%                                                              |
| 3102 PERS - Public Employee Retirement System           | 71,735  | 77,867  | 6,132    | 8%                                                              |
| 3301 OASDI - Social Security                            | 25,691  | 25,326  | (364)    | -1%                                                             |
| 3331 MED - Medicare                                     | 17,595  | 17,649  | 54       | 0%                                                              |
| 3401 H&W - Health & Welfare                             | 85,594  | 80,000  | (5,594)  | -7%                                                             |
| 3501 SUI - State Unemployment Insurance                 | 3,375   | 3,094   | (281)    | -9%                                                             |
| 3601 Worker Compensation                                | 12,466  | 13,389  | 923      | 7%                                                              |
| 3901 403B                                               | -       | -       | -        | 0%                                                              |
| 3902 Other Benefits                                     | -       | -       | -        | 0%                                                              |
| Total 3000 Employee Benefits                            | 355,114 | 356,803 | 1,689    | 0%                                                              |
| <b>4000 Books and Supplies</b>                          |         |         |          |                                                                 |
| 4110 Approved Textbooks and Core Curriculum Materials   | 20,388  | 37,695  | 17,307   | 46%                                                             |
| 4210 Books and Other Reference Materials                | 630     | 1,575   | 945      | 60%                                                             |
| 4310 Student Materials                                  | 14,036  | 19,801  | 5,765    | 29% <i>Increase in student materials, lesson plans, science</i> |
| 4350 Office Supplies                                    | 30,143  | 28,000  | (2,143)  | -8%                                                             |
| 4370 Custodial Supplies                                 | -       | -       | -        | 0%                                                              |
| 4390 Other Supplies                                     | 7,768   | 5,215   | (2,553)  | -49%                                                            |
| 4391 Food (Non Nutrition Program)                       | 6,417   | 5,284   | (1,133)  | -21% <i>ELOP Snacks</i>                                         |
| 4400 Non Capitalized Equipment                          | 61,427  | 45,000  | (16,427) | -37% <i>Purchased Apple Monitors</i>                            |
| 4420 Non Capitalized Equipment-Furniture                | -       | -       | -        | 0%                                                              |
| 4700 Food and Food Supplies                             | 2,317   | 2,317   | 0        | 0% <i>Summer school nutritional breaks</i>                      |
| Total 4000 Supplies                                     | 143,128 | 144,887 | 1,759    | 1%                                                              |

**HOLLY DRIVE LEADERSHIP ACADEMY**  
**BUDGET VS. ACTUAL**  
**FOR THE PERIOD ENDED JUNE 30, 2025:**

|                                                      | Year to Date<br>FINAL<br>2024-25 | Board Approved<br>Budget<br>2024-25 | Budget \$<br>Variance<br>2024-25 | % Budget<br>Variance<br>2024-25                  |
|------------------------------------------------------|----------------------------------|-------------------------------------|----------------------------------|--------------------------------------------------|
| 5000 Services and Other Operating Expenditures       |                                  |                                     |                                  |                                                  |
| 5100 Subagreements for Services                      | -                                | -                                   | -                                | 0%                                               |
| 5200 Travel and Conferences                          | 26,834                           | 23,500                              | (3,334)                          | -14% <i>Leadership Conference</i>                |
| 5210 Professional Development                        | -                                | -                                   | -                                | 0%                                               |
| 5300 Dues and Memberships                            | 2,115                            | 2,520                               | 405                              | 16%                                              |
| 5450 General Insurance                               | 23,904                           | 23,904                              | -                                | 0%                                               |
| 5500 Operation and Housekeeping Services             | 61,234                           | 46,829                              | (14,404)                         | -31% <i>Utilities and SDUSD Maintenance Fees</i> |
| 5610 Rent - Facilities / Buildings / Space           | 1,775                            | 1,975                               | 200                              | 10%                                              |
| 5620 Equipment Lease                                 | -                                | -                                   | -                                | 0%                                               |
| 5630 Vendor Repairs                                  | 5,794                            | 4,241                               | (1,553)                          | -37%                                             |
| 5812 Field Trips/Pupil Transportation                | 125,504                          | 75,000                              | (50,504)                         | -67% <i>Civics Trip</i>                          |
| 5820 Legal Fees                                      | 20,225                           | 11,266                              | (8,960)                          | -80% <i>Increase use in legal</i>                |
| 5825 Audit Fees                                      | 4,525                            | 10,747                              | 6,222                            | 58%                                              |
| 5830 Advertisement / Recruitment                     | 18,176                           | 21,726                              | 3,550                            | 16%                                              |
| 5850 Non Instructional consultants                   | 26,915                           | 23,000                              | (3,915)                          | -17%                                             |
| 5851 Instructional consultants                       | 196,794                          | 115,425                             | (81,369)                         | -70% <i>SPED, ELOP, Subs</i>                     |
| 5853 Back Office Support                             | 87,911                           | 86,729                              | (1,182)                          | -1%                                              |
| 5855 Student Events                                  | 28,615                           | 17,259                              | (11,356)                         | -66% <i>After school and family events</i>       |
| 5860 Software Licenses                               | 26,358                           | 20,020                              | (6,338)                          | -32% <i>Adobe licenses</i>                       |
| 5880 District Oversight Fee                          | 39,307                           | 37,490                              | (1,817)                          | -5%                                              |
| 5885 El Dorado Admin Fee                             | 3,073                            | 3,060                               | (13)                             | 0%                                               |
| 5890 Other Fees / Bank Charges / Credit Card Fees    | 19,734                           | 15,247                              | (4,488)                          | -29%                                             |
| 5895 Student Scholarships                            | -                                | -                                   | -                                | 0%                                               |
| 5897 Fundraising Cost                                | -                                | -                                   | -                                | 0%                                               |
| 5900 Communications                                  | 38,820                           | 36,429                              | (2,391)                          | -7%                                              |
| 5998 Prior Year Adjustments/Expenses                 | -                                | -                                   | -                                | 0%                                               |
| Total 5000 Services and Other Operating Expenditures | 757,615                          | 576,367                             | (181,248)                        | -31%                                             |
| 6000 Capital Outlay                                  |                                  |                                     |                                  |                                                  |
| 6900 Depreciation Expense                            | 6,173                            | 6,173                               | -                                | 0%                                               |
| Total 6000 Capital Outlay                            | 6,173                            | 6,173                               | -                                | 0%                                               |
| <b>TOTAL EXPENSE</b>                                 | <b>2,475,464</b>                 | <b>2,301,419</b>                    | <b>(174,044)</b>                 | <b>-8%</b>                                       |
| <b>CHANGE IN NET ASSETS</b>                          | <b>4,801</b>                     | <b>3,185</b>                        |                                  |                                                  |
| <b>NET ASSETS, BEGINNING OF PERIOD</b>               | <b>720,485</b>                   | <b>677,295</b>                      |                                  |                                                  |
| <b>AUDIT ADJUSTMENT</b>                              | <b>-</b>                         | <b>-</b>                            |                                  |                                                  |
| <b>NET ASSETS, END OF PERIOD</b>                     | <b>\$ 725,286</b>                | <b>\$ 680,479</b>                   |                                  |                                                  |
| <b>RESERVE AS % of EXPENSES</b>                      | <b>29%</b>                       | <b>30%</b>                          |                                  |                                                  |

**HOLLY DRIVE LEADERSHIP ACADEMY  
CASHFLOW PROJECTIONS  
FISCAL YEAR 2024-25**

|                            |  |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |  |     |  |   |  |   |  |   |  |
|----------------------------|--|-------------------|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------|--|-----|--|---|--|---|--|---|--|
|                            |  | 12                |                   | 11               |                  | 10               |                  | 9                |                  | 8                |                  | 7                |                  | 6                |                  | 5       |  | 4   |  | 3 |  | 2 |  | 1 |  |
| Enrollment                 |  | 118.00            |                   | 105.00           |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  | 452     |  |     |  |   |  |   |  |   |  |
| P2 ADA                     |  | 110.92            |                   | 97.65            |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |  |     |  |   |  |   |  |   |  |
| Unduplicated Pupil Count % |  | 0.94              |                   | 0.94             |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |  |     |  |   |  |   |  |   |  |
|                            |  | 2025              |                   | 2025             |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |  |     |  |   |  |   |  |   |  |
|                            |  |                   |                   | PRIOR YEAR P-2   |                  |                  |                  |                  |                  |                  |                  |                  |                  | P-1              |                  |         |  | P-2 |  |   |  |   |  |   |  |
|                            |  | BUDGET<br>2024-25 | BUDGET<br>2024-25 | Actual<br>Jul-24 | Actual<br>Aug-24 | Actual<br>Sep-24 | Actual<br>Oct-24 | Actual<br>Nov-24 | Actual<br>Dec-24 | Actual<br>Jan-25 | Actual<br>Feb-25 | Actual<br>Mar-25 | Actual<br>Apr-25 | Actual<br>May-25 | Actual<br>Jun-25 | Accrual |  |     |  |   |  |   |  |   |  |
|                            |  |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |  |     |  |   |  |   |  |   |  |
|                            |  |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |  |     |  |   |  |   |  |   |  |
|                            |  |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |  |     |  |   |  |   |  |   |  |
|                            |  |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |  |     |  |   |  |   |  |   |  |
|                            |  |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |  |     |  |   |  |   |  |   |  |
|                            |  |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |  |     |  |   |  |   |  |   |  |
|                            |  |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |  |     |  |   |  |   |  |   |  |
|                            |  |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |  |     |  |   |  |   |  |   |  |
|                            |  |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |  |     |  |   |  |   |  |   |  |
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HOLLY DRIVE LEADERSHIP ACADEMY  
CASHFLOW PROJECTIONS  
FISCAL YEAR 2024-25

|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|------------------------------------------------------|---------------------------------------------|-------------------|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------|----------------|--------------------------|-----------------|-----------------------|
|                                                      |                                             |                   |                   | 12               | 11               | 10               | 9                | 8                | 7                | 6                | 5                | 4                | 3                | 2                | 1                |         |                |                          |                 |                       |
| Enrollment                                           |                                             | 118.00            | 105.00            |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  | 452     |                |                          |                 |                       |
| P2 ADA                                               |                                             | 110.92            | 97.65             |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
| Unduplicated Pupil Count %                           |                                             | 0.94              | 0.94              |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             | 2025              | 2025              |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   | PRIOR YEAR P-2   |                  |                  |                  |                  |                  |                  | P-1              |                  |                  |                  | P-2              |         |                |                          |                 |                       |
|                                                      |                                             | BUDGET<br>2024-25 | BUDGET<br>2024-25 | Actual<br>Jul-24 | Actual<br>Aug-24 | Actual<br>Sep-24 | Actual<br>Oct-24 | Actual<br>Nov-24 | Actual<br>Dec-24 | Actual<br>Jan-25 | Actual<br>Feb-25 | Actual<br>Mar-25 | Actual<br>Apr-25 | Actual<br>May-25 | Actual<br>Jun-25 | Accrual | YTD<br>Actuals | % of Budget<br>Remaining | YTD<br>Forecast | Budget VS<br>Forecast |
| 4350                                                 | Office Supplies                             | 26,000            | 28,000            | 2,683            | 5,697            | 596              | 5,949            | 1,322            | 403              | 247              | 85               | 4,034            | 1,153            | 33               | 7,939            | -       | 30,143         | -16%                     | 30,143          | 2,143                 |
| 4390                                                 | Other Supplies                              | 5,215             | 5,215             | 312              |                  | 540              | 588              | 905              | 921              | 213              | 690              | 779              | 572              | 2,248            |                  | -       | 7,768          | -49%                     | 7,768           | 2,553                 |
| 4391                                                 | Food (Non Nutritional Program)              | 5,344             | 5,284             | 487              | 1,659            | 429              | 301              | 456              |                  |                  |                  |                  | 65               |                  | 2,368            | -       | 6,417          | -20%                     | 6,417           | 1,133                 |
| 4400                                                 | Non Capitalized Equipment                   | 7,000             | 45,000            |                  | 1,455            |                  | 58,129           |                  |                  |                  |                  | 1,844            |                  |                  |                  | -       | 61,427         | -778%                    | 61,427          | 16,427                |
| 4700                                                 | Food & Food Supplies                        | 2,317             | 2,317             | 2,317            |                  | -                |                  |                  |                  |                  |                  |                  |                  |                  |                  | -       | 2,317          | 0%                       | 2,317           | (0)                   |
| Total 4000 Supplies                                  |                                             | \$ 96,792         | \$ 144,887        | \$ 27,133        | \$ 13,258        | \$ 2,847         | \$ 66,092        | \$ 3,498         | \$ 1,848         | \$ 1,153         | \$ 2,962         | \$ 7,499         | \$ 2,781         | \$ 2,968         | \$ 11,088        | \$ -    | 143,128        | -48%                     | 143,128         | (1,759)               |
| 5000 Services and Other Operating Expenditures       |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
| 5200                                                 | Travel and Conferences                      | 33,175            | 23,500            | 5,641            | 1,425            |                  | 1,774            | 536              |                  | 9,100            |                  | 3,247            | 3,714            |                  | 1,397            | -       | 26,834         | 19%                      | 26,834          | 3,334                 |
| 5300                                                 | Dues and Memberships                        | 2,520             | 2,520             | 1,613            | 16               | 16               | 341              | 16               | 16               | 16               | 16               | 16               | 16               | 16               | 16               | -       | 2,115          | 16%                      | 2,115           | (405)                 |
| 5450                                                 | General Insurance                           | 25,202            | 23,904            | 23,904           |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  | -       | 23,904         | 5%                       | 23,904          | -                     |
| 5500                                                 | Operation and Housekeeping Services         | 47,888            | 46,829            | 800              | 3,500            | 125              | 1,601            | 722              | 10,095           | 2,399            | 1,222            | 9,915            | 471              | 97               | 30,287           | -       | 61,234         | -28%                     | 61,234          | 14,404                |
| 5610                                                 | Rent - Facilities / Buildings / Space       | 1,975             | 1,975             |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  | 1,775            |                  | -       | 1,775          | 10%                      | 1,775           | (200)                 |
| 5620                                                 | Equipment Lease                             | -                 | -                 |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  | -       | -              | 0%                       | -               | -                     |
| 5630                                                 | Vendor Repairs                              | 4,241             | 4,241             |                  |                  |                  |                  |                  |                  | 160              |                  |                  | 1,000            | 4,634            |                  | -       | 5,794          | -37%                     | 5,794           | 1,553                 |
| 5812                                                 | Field Trips/Pupil Transportation            | 15,000            | 75,000            | 14,671           |                  | 33,886           | 13,792           | 2,958            | 1,556            | (1,229)          | 17,264           | 2,708            | 9,118            | 14,336           | 16,444           | -       | 125,504        | -737%                    | 125,504         | 50,504                |
| 5820                                                 | Legal Fees                                  | 13,390            | 11,266            |                  | 1,775            | 800              |                  |                  | 3,943            | 2,439            | 1,599            | 6,586            |                  |                  |                  | -       | 20,225         | -51%                     | 20,225          | 8,960                 |
| 5825                                                 | Audit Fees                                  | 11,069            | 10,747            |                  |                  |                  |                  |                  |                  |                  |                  |                  | 4,525            |                  |                  | -       | 4,525          | 59%                      | 4,525           | (6,222)               |
| 5830                                                 | Advertisement / Recruitment                 | 21,726            | 21,726            | 3,140            | 2,500            |                  | 151              |                  | 2,023            | 1,750            | 3,000            |                  | 5,546            | 19               | 47               | -       | 18,176         | 16%                      | 18,176          | (3,550)               |
| 5850                                                 | Non Instructional consultants               | 8,000             | 23,000            |                  | 15,000           |                  |                  | 3,000            |                  |                  | 1,000            |                  |                  | 7,915            |                  | -       | 26,915         | -236%                    | 26,915          | 3,915                 |
| 5851                                                 | Instructional consultants                   | 102,204           | 115,425           | 2,687            | 21,643           | 14,293           | 29,402           | 12,638           | 8,513            | 11,458           | 27,354           | 21,242           | 14,162           | 12,268           | 21,134           | -       | 196,794        | -93%                     | 196,794         | 81,369                |
| 5853                                                 | Back Office Support                         | 88,452            | 86,729            | 5,077            | 16,006           | 5,077            | 5,077            | 5,077            | 38,481           | 2,186            | 2,186            | 2,186            | 2,186            | 2,186            | 2,186            | -       | 87,911         | 1%                       | 87,911          | 1,182                 |
| 5855                                                 | Student Events                              | 17,265            | 17,259            | 119              | 6,001            | 2,698            | 4,768            | 1,442            | 12,345           | (428)            |                  | 937              |                  | 600              | 135              | -       | 28,615         | -66%                     | 28,615          | 11,356                |
| 5860                                                 | Software Licenses                           | 20,020            | 20,020            | 7,616            | 1,164            | 11,480           | 3,870            | 306              | 183              | 43               | 43               | 43               | 43               | 43               | 1,525            | -       | 26,358         | -32%                     | 26,358          | 6,338                 |
| 5880                                                 | District Oversight Fee                      | 43,781            | 37,490            |                  |                  |                  |                  |                  | 3,958            | 3,958            | 3,958            | 3,958            | 3,958            | 3,958            | 15,559           | -       | 39,307         | 10%                      | 39,307          | 1,817                 |
| 5885                                                 | El Dorado Admin Fee                         | 3,578             | 3,060             |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  | 3,073            | -       | 3,073          | 14%                      | 3,073           | 13                    |
| 5890                                                 | Other Fees / Bank Charges /Credit Card Fees | 14,417            | 15,247            | 808              | 1,185            | 2,218            | 1,217            | 896              | 896              | 1,402            | 914              | 1,552            | 1,345            | 1,031            | 6,272            | -       | 19,734         | -37%                     | 19,734          | 4,488                 |
| 5900                                                 | Communications                              | 37,675            | 36,429            | 2,708            | 2,648            | 5,314            | 2,735            | 4,526            | 2,817            | 2,835            | 2,638            | 4,472            | 2,723            | 2,624            | 2,780            | -       | 38,820         | -3%                      | 38,820          | 2,391                 |
| Total 5000 Services and Other Operating Expenditures |                                             | \$ 511,579        | \$ 576,367        | \$ 68,784        | \$ 72,863        | \$ 75,906        | \$ 64,728        | \$ 35,201        | \$ 84,825        | \$ 35,929        | \$ 61,355        | \$ 55,926        | \$ 45,219        | \$ 48,112        | \$ 108,769       | \$ -    | 757,615        | -48%                     | 757,615         | 181,248               |
| 6000 Capital Outlay                                  |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
| 6900                                                 | Depreciation Expense                        | 6,173             | 6,173             | 514              | 514              | 514              | 514              | 514              | 514              | 514              | 514              | 514              | 514              | 514              | 514              | -       | 6,173          | 0%                       | 6,173           | -                     |
| Total 6000 Capital Outlay                            |                                             | \$ 6,173          | \$ 6,173          | \$ 514           | \$ 514           | \$ 514           | \$ 514           | \$ 514           | \$ 514           | \$ 514           | \$ 514           | \$ 514           | \$ 514           | \$ 514           | \$ 514           | \$ -    | 6,173          | 0%                       | 6,173           | -                     |
| TOTAL EXPENSE                                        |                                             | \$ 2,265,873      | \$ 2,301,419      | \$ 223,915       | \$ 193,627       | \$ 221,035       | \$ 250,931       | \$ 154,273       | \$ 212,230       | \$ 168,129       | \$ 206,047       | \$ 207,833       | \$ 176,208       | \$ 182,438       | \$ 278,798       | \$ -    | \$ 2,475,464   | -9%                      | \$ 2,475,464    | \$ 174,044            |
| NET INCOME (LOSS)                                    |                                             | \$ 3,216          | \$ 3,185          | \$ (158,248)     | \$ (119,188)     | \$ (71,762)      | \$ (136,592)     | \$ (40,362)      | \$ 45,436        | \$ 9,033         | \$ (112,586)     | \$ 100,681       | \$ (72,254)      | \$ (81,397)      | \$ 642,042       | \$ -    |                |                          |                 |                       |
|                                                      |                                             | \$ -              | \$ -              | (158,248)        | (119,188)        | (71,762)         | (136,592)        | (40,362)         | 45,436           | 9,033            | (112,586)        | 100,681          | (72,254)         | (81,397)         | 642,042          | (1)     |                |                          |                 |                       |
|                                                      |                                             | \$                | \$ 6,305.26       | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 0                |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
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|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
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|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |
|                                                      |                                             |                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |         |                |                          |                 |                       |

# Statement of Financial Position

## Holly Drive Leadership Academy

As of June 30, 2025

| DISTRIBUTION ACCOUNT                                  | TOTAL               |
|-------------------------------------------------------|---------------------|
| Assets                                                |                     |
| Current Assets                                        |                     |
| Bank Accounts                                         |                     |
| 9110 Cash in County                                   | 568,109.61          |
| 9120 Cash in Bank                                     | 62,574.45           |
| 9121 California Coast Credit Union Savings            | 39,628.76           |
| 9122 PEX Account                                      | 1,659.50            |
| 9125 Cal Coast Certificate of Deposit x8292           | 25,096.83           |
| <b>Total for Bank Accounts</b>                        | <b>\$697,069.15</b> |
| Accounts Receivable                                   |                     |
| Other Current Assets                                  |                     |
| 9111 Fair Value of Cash in County Adjustment          | 270.98              |
| 9200 Accounts Receivable                              | 10,335.14           |
| 9290 Due from Grantor                                 | 144,462.49          |
| 9335 Prepaid Expenses                                 | 28,384.11           |
| 9340 Salary Advances                                  |                     |
| <b>Total for Other Current Assets</b>                 | <b>\$183,452.72</b> |
| <b>Total for Current Assets</b>                       | <b>\$880,521.87</b> |
| Fixed Assets                                          |                     |
| 9420 Leasehold Improvements                           | \$92,598.35         |
| 9425 Accumulated Depreciation- Leasehold Improvements | -34,981.92          |
| <b>Total for 9420 Leasehold Improvements</b>          | <b>\$57,616.43</b>  |
| 9450 Work in Progress                                 |                     |
| <b>Total for Fixed Assets</b>                         | <b>\$57,616.43</b>  |
| Other Assets                                          |                     |
| <b>Total for Assets</b>                               | <b>\$938,138.30</b> |

# Statement of Financial Position

## Holly Drive Leadership Academy

As of June 30, 2025

| DISTRIBUTION ACCOUNT                       | TOTAL               |
|--------------------------------------------|---------------------|
| Liabilities and Equity                     |                     |
| Liabilities                                |                     |
| Current Liabilities                        |                     |
| Accounts Payable                           |                     |
| 9500 Accounts Payable                      | 31,468.14           |
| 9503 Due to Grantor Government             |                     |
| <b>Total for Accounts Payable</b>          | <b>\$31,468.14</b>  |
| Credit Cards                               |                     |
| Other Current Liabilities                  |                     |
| 9500.1 Accounts Payable for conversion     |                     |
| 9501 Accrued Liabilities                   | 34,671.86           |
| 9502 Sales Tax Payable                     |                     |
| 9506 SDI - State Disability Insurance      |                     |
| 9511 Federal Taxes Withholding             |                     |
| 9512 State Tax Withholding                 |                     |
| 9521.1 Payroll Clearing                    | -915.51             |
| 9521.2 Payroll Taxes Clearing              | -1,561.25           |
| 9521 Salaries Payable                      |                     |
| 9522 Payroll Tax Payable                   |                     |
| 9523 Deferred Compensation Payable         |                     |
| 9524 403 (b) Payable                       |                     |
| 9525 STRS State Teachers Retirement System | 23,573.70           |
| 9526 PERS Payable                          | 16,448.19           |
| 9527 Garnishments Payable                  |                     |
| 9528 OASDI Social Security                 |                     |
| 9529 MED Medicare                          |                     |
| 9531 SUI State Unemployment Ins            |                     |
| 9590 Due to Grantor Government             | 46,910.00           |
| 9660 Deferred Revenue                      | 105,447.30          |
| <b>Total for Other Current Liabilities</b> | <b>\$224,574.29</b> |
| <b>Total for Current Liabilities</b>       | <b>\$256,042.43</b> |
| Long-term Liabilities                      |                     |
| <b>Total for Liabilities</b>               | <b>\$256,042.43</b> |
| Equity                                     |                     |
| 9791 Beginning Fund Balance                | 677,294.83          |
| 9793 Audit Adjustments                     |                     |
| Retained Earnings                          | -0.00               |
| Net Income                                 | 4,801.04            |
| <b>Total for Equity</b>                    | <b>\$682,095.87</b> |
| <b>Total for Liabilities and Equity</b>    | <b>\$938,138.30</b> |